**MANAGING AGILE ORGANISATIONS AND PEOPLE**

**Learning Outcome 1: ACTIVITY 5**

**PAIRED ACTIVITY**

**An ethical dilemma**

Your organisation is experiencing some financial difficulties and costs are being carefully controlled. As a result, all external training has been postponed or cancelled as has non-essential travel.

This course was due to be paid by your organisation however HR have returned the invoice to you in light of the new policy. You speak to your manager who says the way around it is to claim on expenses for some extra essential travel and he will sign it off.

Is this right? What would you do?

Discuss this situation with your partner and reach a reasoned view. Be prepared to explain this in the following plenary discussion.